

1937

35338

38338

CO 533/486  
KENYA

Appointment of Financial Secretary.

Position of Mr. G. Walsh, Treasurer.

Previous

	Mr Lloyd	7/10	297.	21/1/37
see 38297/107 (Re-organisation)	Mr Jeffries		Revised from	24/1
see 38410/17 (Pun. Repat.)	Mr Boyd	14/10	R. 298	24/1
	Mr Wood	18.	R302297	

Subsequent

	Mr. Robinson	9/10/37		
	Mr. Doornik	20/10		
	Mr. Robinson	26/10		
	See of State	21/11		
	Mr. C. Parkin	28/10		
R. 297.	Mr. C. B. Staley	21.10		
R. 309	R. 309	21/10		
Mr. Pross	Mr. Parkin	21		
Mr. Robinson	Mr. Flood (L.A. awarded)			
Mr. Cottonley	Mr. Boyd			
Mr. Robinson	297	22/10		
297	295			
309	Mr. Keel	28		
Mr. Cottonley	Mr. Keel	28		
Mr. Robinson	Mr. Flood	28		
R. 309	Mr. Boyd	28/10		
297	311	3/11		
Mr. Cottonley	294			
R. 297	297	10/11		
309	311	13/12		

C1 Financial.  
Walsh (nominal)  
Purvis

It remains on this file to consider the position of Mr. Walsh, the alternatives being:-

- (a) to retire him compulsorily;
- (b) to give him the option of retiring or of going back for a last tour as Treasurer.

(Sgd.) G. J. Jeffries.

26.6.37.

I must say I am against retiring Mr. Walsh. Kenya's finances are at last looking up and it is a hard measure to throw out the man who had to take the kicks when there are a few halfpence about at last for which he can fairly claim credit. He hasn't done badly.

I advise (b) without hesitation.

(Sgd.) J. E. W. Flood.

28.6.

As regards Mr. Walsh I agree with Mr. Flood. (On another file the question of selecting a successor to Mr. Dundas as Chief Secretary of Northern Rhodesia should be taken up early).

(Initld.) S.J.T.T.

28.6.37.

3  
Sir J. Mackay.

(b). is consistent with para. 415  
in Sir R. Brooke-Popham's letter of  
7th June: he clearly does not urge  
that we should move to compulsory  
retired. I agree with the Flood &  
Sir G. Tomlinson.

W.L.S.  
29.6.37

I agree. The S. of A. data. can  
or this - stag.

J.M.  
20/6

M. Boyd

1/7/37

I am not at all happy  
about this. I promised  
an inexperienced Governor  
to get him the best official  
executive councillor possible  
as soon as possible - & now  
we are to carry on as before  
cannot Waller & Sandford be  
exchanged? I want the staff of  
"Financial Secretary" to be  
to be marked by a new man. The  
interests of Government must  
be preferred to the feelings of  
individuals some times & it  
seems impossible to move  
people about as I had hoped.

There is not enough  
side slapping.

WJ  
1.8.37

This has been further discussed by  
Sir C. Parkinson with the Assistant Under-  
Secretaries.

It is now settled that Mr. Pilling shall  
be offered the Governorship of St. Helena and  
Mr. Logan the Chief Secretaryship of Northern  
Rhodesia.

As regards Mr. Walsh and the Secretary of  
State's enquiry in his minute of 1st July, it  
is felt that, if Mr. Walsh is not fitted to be  
Financial Secretary of Kenya he must be  
regarded as unfitted to be Financial Secretary  
of Tanganyika. On the other hand, it could  
hardly be proposed that Mr. Walsh should go to  
Tanganyika as Treasurer, since Sir H. MacMichael  
has strongly recommended the immediate  
introduction of the Financial Secretary system  
there and would undoubtedly urge that it was  
not in the public interest to delay - out of  
consideration for an individual - what he  
regards as a very necessary reform. He will  
certainly say that if Mr. Sandford is taken  
away

100/2/26  
(Personal)

This would be a  
disaster for Zanzibar  
at the present time.

away he ought to be given another officer fully  
capable of taking on the work of Financial Secretary  
(Mr. Tester of Zanzibar would obviously be a  
strong candidate).

If this be admitted, we are forced to return  
to the alternatives already considered, viz:

(a) that Mr. Walsh should be compulsorily  
retired;

(b) that he should be given the option  
between retiring and going back to Kenya  
as Treasurer.

If it is to be decided that the Secretary  
of State has definitely ruled out (b), then (a)  
must presumably follow. It is perhaps relevant  
to observe that Mr. Walsh is already fully  
qualified for maximum pension (i.e. 2/3rds of his  
pensionable emoluments, = about £1000 a year) and  
cannot earn any more by longer service.

C. J. Jeffries  
10.7.37

If Mr Walsh is told that

- a) The Sgs. wants to start the new system
- b) is not prepared to appoint him as Financial Secy
- c) thinks he had better retire

He probably will retire. It would be hard to retire him  
compulsorily without giving him a chance

10.7.37  
107

With the utmost respect I  
do hope that the proposal to  
exchange Walsh & Sandford will

not be pressed. I would  
far sooner tell Mr. Walsh  
that he cannot go back  
to Kenya & that if he does  
not retire voluntarily, compulsion  
will be applied. At the  
same time it must be  
remembered that in his  
letter of 7<sup>th</sup> June Sir R.  
B. Popham, although he  
hoped Mr. Walsh could retire now  
voluntarily, evidently did  
not want to go to the length  
of retiring him compulsorily  
& was prepared to have him  
back for a short time as  
Treasurer. It was this  
course — that was mentioned  
in Sir Geoffrey's letter of  
18 May.

I confess that I have  
very much in mind the  
damage that would be done  
to Tanganyika by transferring  
Mr. Sandford now. ~~It~~ It will,  
however, have to be faced if  
Mr. Walsh goes now, but the  
damage would be far greater  
if he forced Mr. W. when T.T.

In all the ~~the~~ circumstances  
I am driven to the conclusion  
that Mr. Walsh must be  
retired now. But I think  
further consideration should be  
given to the question of sending  
Capt. Tester to Kenya as  
Financial Secretary — ~~or~~  
at any rate that Sir H.  
Macmillan should be heard  
before it is decided to  
deprive him of Mr. Sandford

S.P.D.

(2.7.3)

I confess I am not aware of  
decisions with Sir H. Macmillan  
the question of Mr. Sandford,  
Sandford, he would take Mr. Walsh  
as Financial Secretary & (looking  
up the F.S. arrangements in T.T.)  
as Treasurer. But perhaps the  
best course would be to ask him to  
& to go into all these points with  
him.

I had quite some idea T.T.  
could spare Mr. Sandford better  
than any other man there has  
Tester: the fact is that we are  
stage

See 20500/2/36  
Browne  
with this.

state of the F.S. Committee  
is going to be very hard to  
move any of them about

report from Sir G. Tomlinson's  
point, I think we shall have  
to invite Mr. Walsh to retire  
on the lines of Mr. Flood's  
minute, but only if Kenya  
can have Mr. Sandford.

W.S.  
12.7.37.

Sir C. Bottomley

By all means discuss with  
Sir H. MacMichael - the  
earlier the better?

I believe the right thing is  
for Mr. Sandford to transfer  
to Kenya as Financial  
Secretary - and in that  
event Mr. Walsh had  
better be asked to retire,  
unless Sir H. MacMichael  
were willing to take him  
for a couple of years  
either as Financial Sec.  
or as Treasurer.

I recall that Sir G. Tomlinson  
much dislikes offering  
T.T. as Financial Sec.  
a man who is not

regarded as right for Financial Secretary in Kenya.  
But - subject to your views - I should have thought  
that a distinction could be drawn between the 2 posts  
in Kenya and T.T. to the effect that Kenya presents  
such special features and difficulties that it is no  
insult to T.T. to suggest that the 'picked' man is  
needed for Kenya?

(Intld.) A.G.C.P.

12. 7.37.

Sir C. Bottomley.

I attach a note of our conversation with  
Sir H. MacMichael this morning. I was much impressed  
by his attitude. He has been one of the strongest  
supporters of the proposals about creating Financial  
Secretaries. It would be a poor reward if his  
carefully laid plans were dislocated by the loss of  
Mr. Sandford.

I hope the Sec. of State will see Sir H.  
MacMichael before coming to a decision.

(Intld.) G.J.F.T.

13. 7.37.

And I.

I have nothing to add to Sir G. Tomlinson's record of  
the interview.

(Intld.) W.C.B.

14. 7.37.

Secretary of State.

Please see your minute of 1st July.

Sir H. MacMichael is strongly opposed to  
losing Mr. Sandford now. If, nevertheless, he is  
overruled on this, the man who goes to T.T. in his  
place

place must be Financial Secretary, not Treasurer, and it is at present uncertain whether he would regard Mr. Walsh as suitable. It would be difficult to press Mr. Walsh on Sir H. MacMichael if he did not think him suitable, and in that event Mr. Walsh would have to be retired.

I suggest that the next step is for this case to be discussed, if you can find time, with Sir C. Bottomley, Sir G. Tomlinson and myself.

see  
14/7/37

Clear there is no vacant  
his was & Sir it was indeed  
missed. See Mr. Sandford  
in the <sup>was for</sup> ~~the~~ <sup>will</sup> so. We  
are then faced with the  
necessity of either promoting  
Mr. Walsh to some post  
to be held - not an easy  
one to find & promote a  
man can walk at his age -  
or let him carry on in  
Ireland till he is 55.

14/7/37

See we must now  
consider action  
as to Mr. Walsh.  
Wald 16/7

see 16.7.37

Mr Lloyd  
Mr Jeffries

I can think of no vacant  
post to which Mr Walsh could  
be promoted. Do you know  
of any - vacant or about to  
become so?

S.J.P.P.  
16.7.37

Mr Watson gets 2000 p.a. & a free house in Kenya.  
The only posts in his line carrying his name  
or higher emoluments are the Financial  
Secretaryships in Transvaal & Ceylon, the Gold Coast,  
Hong Kong, Malaya (States of F.M.S.), Nigeria, Palestine  
and F.T. None of these is vacant and, since  
most of them - in fact all but Palestine - have been  
held by their present occupants for 5  
years or less, no vacancy is likely in the  
near future. And there is nothing outside  
Mr Walsh's own line, so far as I know, for  
which he is not qualified.

S.J.P.P.  
16.7.37

The only suggestion I can make  
is that Sir S. Thomas might be  
asked if he would accept Mr  
Walsh as Commissioner of Customs  
& Excise, S.S. & F.M.S. This post is  
held by a M.C.S. officer, Mr  
Barron, who draws £1680. We  
are anxious at one time to have

if there open to a professional  
Customs man (and indeed  
had he held in mind).

But Sir S. Thomas was adamant  
in preferring a cadet officer.

If he were now approached it  
would not be on the question  
of principle but simply on the  
ground that Mr Barron, being  
a member of a fairly large  
grade, could be shifted to  
other duties without creating  
any great disturbance; and it  
would no doubt have to be  
made clear that if Sir S. Thomas  
helped us out on this occasion  
we should not see it against  
him if on Mr Wald's retirement  
he wished to revert to the  
policy of filling the post from  
the M.C.S.

I have little hope of  
a solution on these lines, but  
it might be tried, and I  
can think of nothing else.

C. J. Jeffries  
16.7.37.

I do not think we ought  
to approach Sir S. Thomas in this  
matter. It would be no more  
than an appeal ~~and~~ <sup>with</sup> ~~un~~ <sup>un</sup>merciful  
with the object of enabling us  
to place a man who has  
only two more years to serve  
& who is not considered fit to  
be Financial Secretary in Kenya.

In any case, too, when Mr.  
Barron was appointed to be  
Commissioner of Customs & Excise  
it was a condition of his  
app<sup>t</sup> that he should hold the  
post for at least 3 years  
(Para. 13 of No. 1. in 50245/35)

The arguments against bringing  
in an outside to fill this  
post are set out in No. 1 in  
50245/35 & in No. 2 a 50217/3

If that question is ever  
to be re-opened, we should  
have to be in a position to  
use much stronger arguments  
than are available now.

I fear we must proceed  
on the assumption that we can



transfer Mr. Walsh. If that is accepted, I infer from the S. of S.'s minutes 15 July that Mr. Walsh is not to be compulsorily retired, but that he is to be told that he can go back as Treasurer until he is 55. The result may be that he will elect to retire voluntarily now. It will be remembered that he has already earned his maximum pension.

S.J.F.F.

15.7.37

I agree, but I pass through Sir J. Shackleton in case he may think differently about the Malay part.

W.S.B. 20.7.37

Sir H. Moore,

I pass on through you, as the Malay aspect of the question is your affair, not mine.

S.J.F.F. 20/7/37

Sir Cecil Bottomley.

On the Malay aspect of the question I agree with Sir George Tomlinson. In view of the correspondence to which he draws attention and the nature of the circumstances in which it would be proposed to transfer Mr. Walsh, I do not see how we could press Sir S. Thomas to take him.

If the above view be accepted, we are apparently left with the Secretary of State's second alternative "and let Mr. Walsh carry on in Kenya until he is 55". This proposal is really outside my province, but, as during the time that I was Colonial Secretary in Kenya, Messrs. Sandford, Bayles and Walsh all worked under me in one capacity or another, perhaps it might be of assistance if I were to express my personal opinion of Mr. Walsh's abilities.

He first served under me as Controller of Customs, in which capacity he also combined the post of Chairman of the Mombasa Harbour Board. During that period, as I expect his confidential reports reveal, he had a very high record for efficiency, and as is indeed noted on these papers, was specially selected and sent on deputation to deal with the question of Customs union for Northern and Southern Rhodesia. Subsequently, he was promoted Treasurer in Kenya, where he also was Chairman of the Land Bank. During <sup>his</sup> ~~the~~ time both as Commissioner of Customs and Treasurer, he had frequently to prepare memoranda of an economic and financial nature for consideration at the

Governors' Conference, and was at times called in in consultation. In my experience he was always able to hold his own with his opposite numbers in the neighbouring territories, including Mr. Bayles. I am, of course, ignorant as to his work as Treasurer during the last three years, but, unless he has fallen away very seriously from his earlier standard, I find it difficult to believe that on grounds of efficiency and ability alone a strong case could be made out for his being called upon to retire. It is perfectly true that he is personally unacceptable to many of the Elected Members, and for that reason, and particularly, as according to the Pim Report the Financial Secretary is to deal with local Government in the settled areas, I can well believe that the Governor is not anxious to retain him permanently as Financial Secretary. On the other hand he is well thought of in commercial circles, particularly in Mombasa, and while it is the case that his activities in the past have been confined somewhat narrowly to more strictly financial and economic matters, I should have thought that, despite these disabilities, his experience would have been useful during the experimental stages of dividing the Secretariat into the three departments recommended by Sir Alan Pim. Would it, therefore,

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therefore, be quite unacceptable to the Governor to suggest that he should be appointed Financial Secretary simply for that purpose and on the definite understanding that he would be expected to retire as soon as he arrived at the age of 55? From my knowledge of Kenya, I imagine there will be considerable criticism of the local Government and of the Secretary of State if there is any undue delay in adopting Sir Alan Pim's recommendations for the reorganisation of the Secretariat, but if Mr. Walsh is to return there in the capacity of Treasurer such reorganisation must presumably be postponed for at least two years. This I would suggest would be politically very undesirable.

J.M.  
21.7.37

Sir H. Davis' testimony to his value had word confirms the idea we have had of it here. Later there have been more discussions with Elected Members which have not improved his position in their estimation.

The latter part of Sir H. Davis' minute raises a point which I ought to have thought of for myself: if Mr Walsh is to return to Kenya, is it in the public interest that he should do so merely as Treasurer? It would mean putting off the full introduction of the Pim scheme and

indeed, little progress could be made in that direction. I do not think that it is in the Governor's nature to walk, but the limitations of his position would arise at every turn.

That is a point which might, even at this late stage, be put to the Governor. It would still be a word that he would not feel any pressure over that.

W.H.S. 22.7.37

Let us have a short personal telegram to Governor for comment in which I think we should put, with argument, for Governor's comment the 3 possible courses  
(1) W. return as Fin. Sec. with time limit (2) W. return as Treasurer with time limit (3) W. retire now.

and

22.7.37

slaves

Draft herewith for consideration as directed by Sir C. Parkinson. In it I have mentioned the moves in view for both Mr. Pilling and Mr. Logan, since the fact that he is likely to lose the services of both those officers may well influence the Governor's opinion on the issue now to be put to him. The position is that the offer to Mr. Logan is drafted and about to be copied, and that Mr. Pilling has said that the appointment for which his name was proposed would be acceptable to him. The draft submission went forward yesterday.

W.H.S. 23.7.37

The reference to Mr. Freestone has been added after discussion.

C. Pilling  
23.7.37

Secy of State

Officer's offer as to Mr. Walsh. The next course seems now to set the whole thing out for the Governor. The suggestion is to Mr. Freestone following Financial Secretary was made in discussion with Capt. Under Secretary yesterday. We do not know Mr. Freestone's own wishes, but it wd. mean a substantial increase in pay. Pi

George Lambson I would  
much like an opportunity  
of speaking about this  
before you decide on  
the draft telegram.  
see  
vi. 2.37

1 To Gov. Kenya P & P - cons - 26.7.37

2 From Gov. Kenya P & P. 30 July 1937.

This is not a very helpful telegram. Inasmuch as the Governor repeats the objections to Mr. Walsh's return either as Treasurer or as Financial Secretary his telegram is, I suppose, to be taken as meaning that of the three courses mentioned in our telegram of the 6th July he prefers that Mr. Walsh should be called on to retire now. If that course is to be adopted a formal recommendation by the Governor in Council will be necessary - see the second paragraph of the letter of the 18th May - but before any such action is put in train it would, I think, be best for a letter to be sent to Mr. Walsh telling him that he is not to be Financial Secretary, that it is not certain whether he can, if he wishes, return for a further short tour as Treasurer, and ask him whether he would prefer that course or to retire on pension at the end of his present leave.

I suggest taking this line in the hope that Mr. Walsh will accept the position and throw his hand in at once; if he did not we should

have

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have to tell the Governor, and it would then be for him to take formal action in his Executive Council.

In view of the Governor's comment here that Mr. Freeston's appointment as Financial Secretary "would be a gamble and Kenya must have a first-class man" I have looked through our lists and now put up the files of those officers who, Mr. Sandford not being available, would be Mr. Freeston's competitors for the appointment.

They are:-

G.N. Farquhar	Sierra Leone.
A.E. Forrest	Uganda.
W.J. Johnson	Palestine.
C.R. Lockhart	Northern Rhodesia.
S.R. Marlow	Nigeria.
S. Phillipson	Ceylon.
L. Tester	Zanzibar.

I should put Mr. Lockhart first of this list for such an appointment as the Financial Secretaryship in Kenya. He has done extremely well in Northern Rhodesia, and he has had a very useful experience there of work in Legislative Council for which, as his reports show, he has a considerable aptitude.

Next to him I would put Mr. Tester and Mr. Forrest, but I should doubt whether there is good reason for preferring anyone of the three to Mr. Freeston particularly at a stage of reorganisation and experiment during which previous experience in a Colonial Treasury cannot have the value that attaches to it in normal times.

I think in reply to this telegram the Governor might be asked whether it is to be taken as a definite recommendation for Mr. Walsh's retirement and, if so, whether he agrees to the course suggested above before the matter is formally considered in Executive Council. And I think there might also be a reference back on the question of Mr. Freeston's

suitability

suitability, as compared with that of the available Colonial candidates, for the post of Financial Secretary.

JK [initials]  
4.8.37

Mr. Ferguson is also very good, but he is younger than Mr. Lockhart who is 45 and looks a very strong candidate.

We can't move Mr. Teplin from Zanzibar. It would be a disaster, and lead to an end of trouble.

In all the end I can only suggest that we write to Mr. Walsh as proposed. I still think it is hard on him & I feel sure he is being made a sacrifice, but we can't over-ride the Governor on such a point.

V.V.O. Hand  
45

Sir C. Parkinson.

Sir R. Brook-Popham does not seem to postpone the creation of the post of Financial Secretary & he does not think Mr. Walsh is the man for that post. This means that Mr. Walsh is not to go back to Kenya. So I don't think we ought to mention to him the possibility of going back as Treasurer. If he did & if he said he

would like to go back as Treasurer we should only have to say that he could not do so.

It occurs to me that if he does not offer to retire, he could be got rid of on abolition of office as an alternative to a formal recommendation to the Governor in Council. The former course might be slightly less humiliating, but there is not much in it.

I think the best course will be to write to Mr. Walsh & tell him that he is not

going to be appointed to the post of Finance Sec. which it is intended to create [forthwith] & that it is not possible to transfer him elsewhere. Say that in the circumstances it is thought right to give him the opportunity of <sup>retiring</sup> resigning rather than be subjected to compulsion in the shape of ~~one of the alternatives~~ at A above. I really think it would be kinder to write than to spring all this on him verbally. But if, after

A

that the post of Treasurer will be abolished and

retirement on abolition of office

receiving the letter, he wants  
to see & talk, he must  
of course be allowed to do so.

I suggest that the  
choice of a new Fin. Sec.  
be considered in discussion.

S.P.P.  
4.8.37

Discussion with Sir G. Tomlinson,  
W. Flood & Mr. Hayes.  
There is no great hurry  
about selecting a  
F.S. for Kenya, as the  
post could not be  
filled until next January.

First write to Mr. Walsh  
as proposed by  
Sir G. Tomlinson - & when  
~~the matter is decided~~

That is all clear, we  
can let the Gov. know  
by letter & give him  
names of officers whom  
we have in view for  
consideration - with Mr. Treason -  
for the post of F.S.

and S.P.P. 6.8.37 at home

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As the reports on Mr. Walsh have been  
consistently good it would be a little difficult  
to mention, in the letter now to go to him, the  
reasons given in the telegram of the 30th July,  
for his not being selected for the Financial  
Secretaryship. It may be best, therefore, when writ-  
ing to him to put forward as the principal reason  
for this the fact that the Governor wants someone  
in that post who is likely to carry on for four  
years at least (see paragraph 4 of the letter,  
which I have flagged, of the 7th June) and in the  
draft herewith I have taken that line.

M.G.D.  
9.8.37

Sir G. Walsh has often considered  
retirement. When he fails in Council he has a  
weak voice & a poor debating style.

S.P.P.  
9.8.

- 3 To Mr Walsh by cons - 13 August 1937
- 4 From Walsh - 20 Aug 1937

Mr. Walsh has taken this very well indeed.  
Sir G. Tomlinson spoke to me about his letter and  
asked that drafts should be put up of (a) an  
official letter to Mr. Walsh about his retirement,  
(b) a telegram to the Governor of Kenya informing  
him of Mr. Walsh's resignation and (c) a semi-  
official letter to him about the candidates for  
the

the post of Financial Secretary.

I have drafted for consideration.

The letter to Mr. Walsh does not include any valedictory message as it may be thought best to leave this until nearer his retirement in January next. If so, his Personal File should be marked for recirculation towards the end of the year.

Yes  
ack

J. Ford

24/8/37

Noted on P.F.

Discussed with Sir G. Trenchard who has agreed that it wd. be better not to send that letter. To the official letter, Part (1) we did have a nice valedictory letter when Mr. W. writes (2) in Chatterbox might answer Mr. W. letter of 20 Aug. for Sir G. Trenchard may something pleasant. Part it need care

I think we ought to say something nice to him. He has led it like a man & a gentleman and deserves something. So I have added a para.

J.C.P. 24.8.

I have written a new letter from the Gov. I have altered the first 2.0 letter to him (on his second page about page that one) to cover this.

J. Ford

J.C.P. 25.8.

S.J.P. 25.8.37

ack  
26.8.37

atone

DESTROYED UNDER STATUTE

5. Tel to Gov. Kenya, Mr. Pers 26/8/37

6. To Sir R. Brooke Popham (40 344) 27.8.37

7. To Walsh (copy on 24/8.37)

DESTROYED UNDER STATUTE

8. To Mr Walsh 6 Sept. 1937

80-49  
248 3678  
5 16. 1937

There was a copy - a nice one - but I don't know where it has got to. L.S. 7.10

9. SIR R. BROOK-POPHAM (S/O TO SIR C. PARKINSON)... 15.9.37. Ref. (6) promises definite reply about Lockhart as soon as possible by telegram and states that Forrest would not be suitable.

? Put by pending receipt of Governor's further telegram. Clotley White 5/10

This is not getting much forward. We can only wait but if he writes something better than Mr. Forrester will have to look in many directions.

Perhaps Sir C. Parkinson would wish to ask briefly & say we will wait as Mr. Walsh is on leave till Jan.

J.C.P. 26.8.

S.J.P. 7.10.17

W.C.S. 7.10.37

DESTROYED UNDER STATUTE

10. Gov. n. 2000000 - 120. 168 corr - 6-10-37  
Request to be kept while S. G. is under further  
to be made on 20. 10. 37 if no answer then  
to say what answer to replace L. 10. 37

ack  
2. 10. 37

4. 10. 20. 191 Conf. - 10. 11. 37 - 7. X. 37

DESTROYED UNDER STATUTE

12. Gov Kenya — TEL. PERSONAL — 8.10.37  
Ref. (6) states that he will communicate again with C.O. after Sir H. Young has written.

There is no real need to do any of this by telegram with the air mail available, but that can't be helped. Draft herewith.

J.L.G. Flood  
9.10.1937

WWS 11.10.37  
and  
11.10.37  
revised

30/11

To Sir R. Brooke-Lopham (Genl) 11<sup>th</sup> Oct. 37.

14. Gov Kenya — TEL. PERSONAL — 16.10.37  
States that he would like Lockhart as Financial Secretary, Kenya & would prefer him to Freestone

M. Lloyd  
or Jeffries

You will now send this on with  
comms  
J.L.G. Flood  
18.10.

Sir A. Pin recommended a salary of £1750 for the Financial Secretary, Kenya. That would fit in well with the rate of £1650 approved for his similar post in T.T. Uganda and if the Dept agree the post might have to be offered to N. Lockhart at £1750 through the Gov of N. Rhodesia who (1) did not like that N. Lockhart will be required

in Kenya at the earliest possible date (18.1.38 (when N. Lockhart's leave expires) & (2) might be asked - see no. 10 - what if any recommendations he has to make as regards the replacement of M. Lockhart of the account and of his Deputy Treasurer. (N. Lockhart of his R.R. Sec. might do for his junior post) Particulars of N. Lockhart are flagged on his P.M. file. He is one of the outstanding financial officers and his proved ability as a speaker in Council would be of great assistance to the Gov. of Kenya.

He is coming to the CP. in second week. 8/10/37

N. Jeffries has seen M. Lloyd 19.10.37

See no. 10  
Sir, Lockhart has returned in a very good report and I think that Kenya will be very fortunate in getting him. It is rather hard on Sir H. Young to lose his Treasurer and Deputy Treasurer within a few months of each other. I see that he stressed the necessity of continuity of policy in the case of Finance Post - Northern Rhodesia in his letter to the Secretary of the 19<sup>th</sup> June 1937. (P.M. 12772) He knows, however, from Sir R. Brooke-Lopham from (11) that this appointment was being considered, and we are bound to go ahead with it.

Est Lloyd  
19.10.37

J.L.G. Flood  
19.10.

S. J. J.  
19.10.37

Sir C. P. Johnson  
For approval of the action  
attached



proposed by his Dept.

But I think that I shall write  
set out names for the H. R. Dept  
without waiting for Sir H. Young's  
recommendations, which are  
not being taken very far, I  
fear.

Ed.  
20.10.37.

yes.  
sack

Sec. of State

For approval of offer of  
transfer to W Lockhart  
from X. Rhodesia (where he  
is now Treasurer) to  
Kenya as Financial  
Secretary - salary £1750.  
Sir R. Brooke Popham  
was given several names  
in my letter of 27 August  
(No 6) & he wants  
(as we thought he would)  
W Lockhart.

sack  
20.10.37

W 20.10.37

In view of last sentence of No 11,  
Sir C. Parkinson will presumably write  
to Mr. (H.) to Sir H. Young  
then write in Red for the offer  
offer to be prepared.

J.J. Parkin  
27/10

15 20. M. Rhod. tel 199 Conf. 21.10.37.

Letter to Rhodesia  
for dep. & offer  
Copy of 15 to be rep. in N.H. App.  
5 to be copied  
SB: 4.9.  
298: 367 & 13.

The draft offer to Mr Lockhart herewith  
contains nothing about the duties of the  
the Kenya post.

No 2 on 20506/12/37 suggests that  
the ~~as~~ ~~argts~~ contemplated in Kenya do  
not follow the ~~as~~ scheme put forward in  
the memo registered as No 2 on that  
paper. ~~It~~ ~~Lockhart~~ is of course familiar  
with the latter scheme, and in the  
absence of any info to the contrary, is likely  
to assume that it will be followed in  
Kenya if so may, therefore, be desirable  
to insert somewhere in the offer so as  
to include some explanation of the  
organisation proposed in Kenya & the



Personal and  
Confidential

19<sup>18</sup>  
26th October, 1937.

My dear Brooke-Popham,

Many thanks for your letters of the 16th and 18th October. I feel sure from what I have heard of him that Lockhart will do you well as Financial Secretary. The offer goes to him through the Governor of Northern Rhodesia and I have no reason to think that he will not accept it. As to Beresford-Stooke he is, I believe, only 40, and he cannot expect an early move though the complication caused by the re-organisation in Kenya may make it necessary to try to move him. I am afraid I cannot make any promises but I will see that what you have written is recorded in the Personnel Division here.

As to Montgomery, we are all very sorry that he should retire. But I need not say more on this because before you get this letter you will have had Bottomley's letter raising the question of a successor.

You

Air Chief Marshal

Sir Robert Brooke-Popham, G.C.V.O., K.C.B.,  
C.M.G., D.S.O., A.P.C.

You may be quite sure that Mr. Ormsby Gore appreciates the importance of getting you the best man he can for your key appointments. We have not begun to think yet who should succeed Wade as Colonial Secretary, but when the time comes we will make every effort to get you a first-class man.

Afric. A.  
(Sgd.) A. C. C. P.

Sir C. Parkinson.

As to shortly coming successor.  
It was agreed that we should take it up with the Govt. S. A. (we have issued a letter from H.) as a result of their Parkinson's talk with the S. A. He has got very keen by now. In effect I want  
? Local - family, working  
? T.T. } ? Local properties  
Nigeria }  
? Sudan.

As to Newford Stokes. He is only 40, time is  
- we have no escape for the competition caused  
by the reorganization. This is not by training  
and an accountant. I don't know if Brown  
will put him on the list for Lubbock place

L.S.  
26.10.37

20  
17

GOVERNMENT HOUSE,  
NAIROBI,  
KENYA.

16

18th October, 1937.

My dear Parkinson,

This is just to let you know that Montgomery, my Chief Native Commissioner, has finally sent in his resignation. In September his wife was very seriously ill and he put in his resignation on the 13th September. I said that I would not accept it until he had had time to think it over. He then went on special leave to England to look after his wife and she died on the 6th October, and a few days later he sent off confirmation of his resignation, so I have now no alternative but to accept it. *There is still a remote possibility he may change his mind, but I doubt it.*

2. Of course it is up to me to select his successor, but I only let you know this to show that we are getting pretty badly off as regards the senior Government officials, which is an added reason for Kenya having the very best Financial Secretary that can be found, and the same will apply in due course to the Colonial Secretary when Wade goes.

Yours sincerely,

R Brooke-Peppham

MAJOR SIR A. C. C. PARKINSON, K.C.M.G., O.B.E.,  
COLONIAL OFFICE,  
DOWNING STREET,  
LONDON, S.W.1.

GOVERNMENT HOUSE,  
NAIROBI,  
KENYA

16

15th October, 1937.

My dear Parkinson,

(14)

After a very long delay I have sent you a telegram in reply to your letter No. 1208/Proms. of the 27th August. I have had a letter from Young, who is enthusiastic about Lockhart and has generously said that he will not stand in his way of getting the post. I considered him with reference to Freeston, and I feel that for the job of Financial Secretary in this country, we must have a man with more financial experience than Freeston. As I have said before, I have a high opinion of the latter, but he ought to have experience in a more simple colony first, or else be considered for the job of Colonial Secretary somewhere.

2. There is one man who will be rather hit over Lockhart's appointment, and that is Beresford-Stooke. I think it would be wrong to appoint him now to be Financial Secretary here, but he shows very good promise. He says that at present he does not want the job of Chief Accountant under the firm recommendations which I would certainly be prepared to offer him. If he does not change his mind about this, I hope he will be considered for the.....

GOVERNMENT HOUSE,  
NAIROBI,  
KENYA.

the job of Financial Secretary or Treasurer in some smaller and more simple colony than this.

*Yr. sincerely*

*R Brooke Poplan*

MAJOR SIR A. C. C. PARKINSON, K.C.M.G., C.B.E.,  
COLONIAL OFFICE,  
DOWNING STREET, S.W.1.  
LONDON.

C. O.

R997

13

Mr. Pashin 21/x  
 Mr. Flood (not available)  
 Mr. Boyd 21/10/37  
 Sir C. Parkinson  
 Sir G. Tomlinson  
 Sir C. Bottinley  
 Sir J. Spackburgh  
 Perms. U.S. of S.  
 Parls. U.S. of S.  
 Secretary of State.

38338/37.

15  
 coded & sent  
 9.0 p.m.  
 21.10.37  
 74022  
 32001

No. 199.

Confidential. Following from  
Parkinson begins:-

My Tel. No 191. person named  
 has been selected as  
 Financial Secretary Kenya  
 Dept follows. ~~and~~  
 meanwhile may I ask someone  
 that someone should be  
 appointed as Financial Secretary  
 with salary at £1500. and.

DRAFT. Code. Tel.

Governor  
Lusaka.

FURTHER ACTION.

Recd - Red  
 to R. 295  
 for Dept. & office

✓



C. O.

38338/37

24  
15

Mr. Flood. 9/10

S.O. for Sir C. Parkinson's signature.

Mr.

DOWNING STREET.

Mr.

October, 1937.

Sir H. Moore.

Sir G. Tomlinson.

X Sir C. Bottomley. 1/10

Sir J. Shuckburgh.

X Perm. U.S. of S. 11

Parly. U.S. of S.

Secretary of State.

JP

Thank you for your

letter of the 15th of September

about the filling of Walsh's vacancy.

I note that you say Forrest would not

be suitable and ~~that of course~~ *So we will make*

~~leave out.~~ *settles that* Young telegraphed

to me ~~inquire~~ asking whether

it was true that he was going to

lose Lockhart, and asking for a

successor at once if Lockhart was

going, ~~and~~ I have replied that

Lockhart is one of the people under

consideration, but that I could not *say yet whether or not he will be*

~~substituted.~~ *substituted.* In any case, as

*Walsh* ~~Walsh~~ will still be on leave up

to the 18th of January, there is

no immediate hurry, though it would

be as well to get the selection

over, *sooner as the case*

DRAFT.

AIR CHIEF MARSHAL

SIR ROBERT BROOKE-POPHAM, G.C.V.O.,

K.C.B., C.M.G., D.S.O., A.F.C.

FURTHER ACTION.

Selected will probably have  
Some leave the skin.

*Confidential*

GOVERNMENT HOUSE,  
NAIROBI,  
KENYA.

9

E

15th September, 1937.

My dear Parkinson,

Many thanks for your letter ~~12/9/37~~ of the 27th August. I will send a definite reply about Lockhart as soon as I can by telegram. At present the only thing I am clear about is that Forrest would not fill the bill. I quite agree with you that Walsh took his retirement exceedingly well, and I am very glad that that part of the business has been amicably settled through its tactful handling by the Colonial Office.

*Yrs sincerely*

Brooke Poplan

*Answer (B)*

MRS SIR A. G. C. PARKINSON, K.C.M.G., O.B.E.,  
COLONIAL OFFICE,  
DOWLING STREET, S.W.1.

C. O.

Mr.

Mr.

Mr.

Sir H. Moore.

Sir G. Tomlinson.

X Sir C. Bottomley. 1/19/37 *f*

Sir J. Shuckburgh.

Permt. U.S. of S.

Parly. U.S. of S.

Secretary of State.

6 September, 1937.

*My dear Walsh.*

**DRAFT.**

G. WALSH, ESQ., C.B.E.

As I have just come back  
*to the Office*  
~~from leave~~ and Tomlinson has gone  
away on ~~his~~ leave, it would fall to  
me in any case to acknowledge the  
receipt of your letter to him of  
August 20th, in which you place your  
resignation in the hands of the  
Secretary of State.

*about from that,*  
But, in any case, from  
*I am sure, from*  
our long association I ~~should have~~  
~~wished~~ to take the opportunity of  
saying how much I appreciate the  
terms in which you have agreed to  
assist the Secretary of State. As  
Tomlinson said in his letter, we

fully

FURTHER ACTION.

fully realized that the decision  
which he communicated to you would  
be a disappointment to you.

You have had a long and  
varied time in East Africa, and I  
should like to thank you for all the  
help you have given us, either through  
the Governments which you have served,  
or direct when you have been on leave.

...Yours sincerely  
(sqd) W. C. Bottomley

1208 Proms.

Air Mail

27

C. O. 27

Mr. Lloyd 24 / 8 / 37. 2588

Mr. ~~Moore~~ 248

Mr.

Sir H. Moore.

Sir G. Tomlinson 25. 8. 37

Sir C. Bottomley.

Sir J. Shuckburgh.

Perm. U.S. of S. 26 JS

Party. U.S. of S.

Secretary of State.

Ann. (9)  
+ (12) + (14)

For Sir Cosmo Parkinson's signature.

Downing Street,

27<sup>th</sup> August, 1937.

DRAFTS for answer

AIR CHIEF MARSHAL

SIR ROBERT BROOKE-POPHAM, G.C.V.O.,  
K.C.B., C.M.G., D.S.O., A.F.C.

\* note that  
replies to  
be filled in

To Mr. Walsh. 15th August.

Fr. Mr. Walsh. 20th August.

FURTHER ACTION.

Dear Brooke-Popham,

As I told you in my  
personal telegram of the  
of August, semi-official  
correspondence with Walsh  
resulted in his deciding to  
retire from the end of his  
present leave. Copies of that  
correspondence are enclosed.  
His letter to Tomlinson of the  
20th of August is being  
answered officially and a copy  
of the official reply will come  
to you in a despatch asking for  
his pension to be computed. You  
will

will, I am sure agree that Walsh took exceptionally well a decision that must have been a serious disappointment to him. *We shall see something like*

*a nice contradictory letter with his shall and*

We now have to fill the new post of Financial Secretary, ~~and~~ As a first step to this end it will, I think, be best for me to tell you in this letter something about each of the <sup>four</sup> men who seem to us to be the best candidates. I will take them in alphabetical order.

*In your letter of the 18th of August you suggest that we might have to go outside the Colonial Service to do this job. I am sure that you are right but there is no one in the Colonial Service who is suitably qualified for this post before we consider a selection from outside.*

(1)  
The first is G.N. Farquhar, the present Treasurer of Sierra Leone. He is 40 and was educated at Mill Hill and Hertford. After War service from 1916-18 - in the course of which he won the Military Cross - he was appointed to the Ceylon Civil Service in 1920. For the first 12 years of his time out there he had the usual varied experience of a junior administrative man in that

*I think that Mr. Farquhar is a very good man. He is a very good man. He is a very good man. He is a very good man.*

C. O.

- Mr.
- Mr.
- Mr.
- Sir H. Moore.
- Sir G. Tomlinson.
- Sir C. Bottomley.
- Sir J. Shuckburgh.
- Perm. U.S. of S.
- Part. U.S. of S.
- Secretary of State.

DRAFT.

that Island, but from 1932 onward he specialised in financial work and while doing so earned particularly good reports from Sir <sup>W. G. G. G.</sup> William Woods, then Financial Secretary in Ceylon, and the Governor. In 1934 he was transferred to Sierra Leone as Treasurer. Moore thought very well indeed of him and said that he had proved to be a fluent and effective speaker in Legislative Council, to have shown sound and independent character and to be fitted for a post of higher responsibility. The only doubts about him are his age and, that he is of a somewhat retiring disposition.

(2)  
The second man is A.E. Forrest,

lately Treasurer and now Financial Secretary in Uganda. He served in Kenya (coming there from Zanzibar) from 1922-1930 and you will be able to get information about him locally. Mitchell thinks very well of him and recommended

FURTHER ACTION.

him strongly for the appointment of

Financial Secretary in Uganda.

(3)  
The third candidate is C.R.

(the Treasurer of Northern Rhodesia,

Lockhart), who is 45. Before the War he

was with Lloyds Bank and after military

service, which included a period in the

King's African Rifles, was appointed an

Assistant Treasurer in Tanganyika in 1919.

He was promoted to be Senior Assistant

Treasurer there in 1923 and was transferred

in 1931 to the post of Deputy Treasurer in

Northern Rhodesia receiving promotion to his

present appointment two years later. He is

said to be an officer of unusual capacity on

financial questions, excellent at the

preparation of memoranda on questions of

policy or of detail and a ready and attractive

speaker in Legislative Council. Young has the

highest opinion of him in every respect and

was very anxious that he should be appointed

to the post of Chief Secretary which has gone

to

G. O.

Mr.

Mr.

Mr.

Sir H. Moore.

Sir G. Tomlinson.

Sir C. Bottomley.

Sir J. Shuckburgh.

Permi. U.S. of S.

Parly. U.S. of S.

Secretary of State.

to Logan. The choice of the latter

was due not to any doubt of Lockhart's

capacity to undertake Secretariat

duties, but rather to the wish to

keep him <sup>for his present</sup> to the line for which his

training specially fits him.

The last Colonial candidate

(C)  
is L. Tester, the present Financial

Secretary of Zanzibar. He is 46 and,

like Lockhart, was in the employment

of a bank and had military service

before he was appointed to his first

Colonial post. That was in Nigeria

as a Treasury Assistant and he

subsequently held the appointments of

Assistant Treasurer and Chief

Accountant of the Public Works Depart-

ment there. In 1932 he was appointed

Treasurer of Mauritius and was

<sup>Zanzibar</sup>  
transferred to his present post in

1934. He is said to have <sup>shown</sup> a special

aptitude as an adviser on general

DRAFT.

FURTHER ACTION.

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Financial Secretary in Uganda

(3)  
~~The third candidate is~~ C.R.

(the Treasurer of Northern Rhodesia,

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financial questions, excellent at the

preparation of memoranda on questions of

policy or of detail and a ready and attractive

speaker in Legislative Council. Young has the

highest opinion of him in every respect and

was very anxious that he should be appointed

to the post of Chief Secretary which has gone

to

C. O.

Mr.

Mr.

Mr.

Sir H. Moore.

Sir G. Tomlinson.

Sir C. Bottomley.

Sir J. Shuckburgh.

Permt. U.S. of S.

Party. U.S. of S.

Secretary of State.

to Logan. The choice of the latter

was due not to any doubt of Lockhart's

capacity to undertake Secretariat

duties, but rather to the wish to

keep him <sup>for his present</sup> to the line for which his

training specially fits him.

~~The last Colonial candidate~~

(4)  
~~Mr.~~ L. Tester, the present Financial

Secretary of Zanzibar. He is 46 and,

like Lockhart, was in the employment

of a bank and had military service

before he was appointed to his first

Colonial post. That was in Nigeria

as a Treasury Assistant and he

subsequently held the appointments of

Assistant Treasurer and Chief

Accountant of the Public Works Depart-

ment there. In 1932 he was appointed

Treasurer of Mauritius and was

transferred to his <sup>Zanzibar</sup> present post in

1934. He is said to have <sup>shown</sup> a special

aptitude as an adviser on general

DRAFT.

FURTHER ACTION.



economic questions and he is an officer in whom Rankine always had the greatest confidence. I have mentioned him since he is, with the others, outstanding among the members of the Colonial Service with financial training, but it would be extremely difficult to move him from Zanzibar just now.

In our view Lockhart is the best Colonial candidate for the post, but before any recommendation is made to the Secretary of State we should like to know whether you have any views which you wish to be considered.

~~should enter~~  
In particular I would suggest that some further thought might be given to the possibility of transferring Preston to the appointment of Financial Secretary. In making this suggestion

I have not overlooked what you said in your personal telegram of the 30th July, but <sup>my</sup> I feel <sup>own</sup> ~~own~~ feeling is that there cannot be any doubt that Preston would turn out in this post to be the first-class man whom, as you so rightly say, Kenya wants.

The

I we feel that his own affairs are every reason to suppose that he would fill it more than adequately.

N.L.  
Supposing you agree that Lockhart is the best of the Colonial candidates or you will recommend him for the post, we should like to know how you think he and Preston would compare.

C. O.

- Mr.
- Mr.
- Mr.
- Sir H. Moore.
- Sir G. Tomlinson.
- Sir C. Bottomley.
- Sir J. Shackburgh
- Permt. U.S. of S.
- Parly. U.S. of S.
- Secretary of State

The fact that he has never served in a Colonial Treasury should not, I think, be much of a handicap to him during a stage of re-organisation and experiment when previous Treasury experience could not have the value that would attach to it in normal time

DRAFT.

But please do not think I want to press him; and in replying to this letter do not hesitate for a moment to reject the suggestion regarding Preston if you prefer Lockhart to any of the others whom I have mentioned.

When you have had time to turn the matter over in your mind will you let me know what conclusions you have reached? If the post is to be filled by transfer from another Colony and you wish the Financial Secretary to take up duty about the time when Walsh retires in January next, it would be well to send a telegram so that matters may be put in train with the minimum of delay.

FURTHER ACTION.

...Yours sincerely,  
(Sgd) a.c.c. Parkins

31  
To Arthur Sargent Esq

108y Place

Holborn Ec

20 Aug 1937.

at Nice.

Dear Sir George Tomlinson,

I have to acknowledge with thanks the receipt of your confidential letter of the 13 Aug (which reached me yesterday) advising me of the decision of the Secretary of State that I shall not be appointed Lieutenant Governor in Kenya, & that as no other suitable vacancy in the Colonial Service exists, I must retire. You have been good enough to afford me the choice between voluntary retirement

Copy to Sir Abner de Popleman ©

and retirement on the grounds of abolition of office

In all the circumstances I choose the former

- alternative & ask that I be allowed to retire at the expiration of my present period of leave.

Having served in Kenya for more than 24 years I am, perhaps naturally, very disappointed that I shall not have an opportunity of taking some part in the affairs of the Colony now that prospects are more promising, but I quite appreciate the various factors which have led up to the decision now communicated to me & if it is felt that the interests of the Colony will best be served by the appointment of another person to the post of Assistant Secretary

I need not say that I accept the decision  
without question.

Yours sincerely

Geoffrey Leitch

Lie George Tomlinson  
K.C.M.G. C.B.E.

Colonial Office  
L.S.

3 34

C.O.

Per Sir G. Tomlinson's signature.

Mr. Lloyd 9/5/37

Mr. Webb 9-8

Mr.

Sir H. Moore.

X Sir G. Tomlinson. 10.8.37/3.

Sir C. Bottomley.

Sir J. Shackburgh

Permt. U.S. of S.

Parly. U.S. of S.

Secretary of State.

Downing Street,

13 August, 1937

CONFIDENTIAL

Dear Mr Walsh

DRAFT.

G. WALSH ESQ., C.B.E.,  
(c/o Arthur Griffith Esq.,  
10 Ely Place,  
Holborn, E.C.)

*Give details by 10/8/37*

The Secretary of State, in consultation with the Governor of Kenya, has had under consideration certain <sup>questions</sup> vacancies arising out of the proposed new organisation in that Colony, and I have been asked to let you know of the decision in so far as this affects you personally.

As you know, one of the new appointments to be created under the scheme of reorganisation recommended by Sir Alan Pim is that of Financial Secretary who, in addition to the duties to be entrusted to the holder of that post in other Colonies, is to deal with local government in the settled areas.

FURTHER ACTION:

Copy for 4978 E.A.

The question whether you should be appointed to that post has been most carefully considered, and it is with regret that I have to inform you that it has been decided that another selection should be made.

One important factor which has weighed with the authorities in reaching this decision is your age. The Governor is anxious to have as the first Financial Secretary in Kenya a man who, so far as the future can be foreseen, is likely to remain in that appointment for, at any rate, four years, and it was felt impossible to grant you an extension of service which would allow you to complete that term. The possibility of permitting you to return to Kenya for the comparatively short experimental stage during which the Secretariat would be divided into Departments has been considered, but the conclusion reached is that the public interest would best be served by an appointment from <sup>the</sup> outset of a man who may be expected to continue in the Colony for the longer period which I have mentioned. That apart, it is thought that the introduction of the new system might with advantage be marked by some change of staff.

With

C. O.

Mr.

Mr.

Mr.

*Sir H. Moore.*

*Sir G. Tomlinson.*

*Sir C. Bottomley.*

*Sir J. Shuckburgh.*

*Parlt. U.S. of S.*

*Parly. U.S. of S.*

*Secretary of State.*

**DRAFT.**

**FURTHER ACTION.**

With the creation of the post of Financial Secretary that of the Treasurer of Kenya will be abolished.

The question whether you could be transferred has been very thoroughly examined, but there is, I regret, no prospect in that direction either. In the circumstances it is thought right that you should be given the

opportunity of retiring voluntarily on pension rather than be subjected to compulsory retirement on the abolition of your present appointment. When you have had time to think matters over perhaps you will let me know which of the two courses you would prefer.

I am sorry to be the means of communicating a decision which, as I realize, must be a ~~great~~ disappointment to you, and I can only assure you that your claim to succeed to the post of Financial Secretary has received the most careful consideration from

both

both the Secretary of State and the  
Governor before that decision was reached.

*[Handwritten signature]*

(sqd) G. J. F. Tomlinson

*6064 for registration*

RECEIVED  
- 3 AUG 1937  
C. O. REGY

2

Telegram from the Governor of Kenya to the Secretary of State for the Colonies.

Dated 30th July, 1937. Received 11.7 a.m., 30th July, 1937.

-----  
Private and Personal.

For Parkinson from Brooke-Popham begins:- Your signal 26th July. Have only just met Walsh but my enquiry indicates that he would not be suitable for Financial Secretary main reasons lack of vision lack of broad outlook and inability to carry conviction in debate. He will not be 55 till 1939. Most undesirable to postpone adoption of Pim's recommendation for two years. Have a high opinion of Freeston's general ability but to appoint him Financial Secretary would be a gamble and Kenya must have a first class man. Wish to emphasise the great importance of starting new organisation of Executive Council and of Secretariat with strongest team possible. See last paragraph of Malfey's private and personal signal of the 23rd June. Cannot spare Pilling from Kenya till after Wade returns from leave. Ends.



C. O.

Mr. Lloyd. 23/7

Mr. Jiffen. 23/7

Mr. Lord. 24/7

Sir H. Moore.

X Sir G. Tomlinson. 24/7/7

X Sir C. Bottomley. 24/7.

Sir J. Shackburgh.

X Parms. U.S. of S. 25/7

Parly. U.S. of S.

X Secretary of State. 26/7/37

**DRAFT. TELEGRAM**  
(FOR CONSON.)

Conf. Code.

Governor,

Kenya.

PRIVATE AND PERSONAL.

The following from Parkinson.

Your letter of 2 July and my interim reply of 16 July. As Sandford is not available for Financial Secretaryship problem of Walsh's future has been further considered. No prospect of transfer for him can be seen and there are three possible courses. He might be called on to retire now or he might be allowed to return as Treasurer retiring on reaching the age of 55 or he might be appointed Financial Secretary for the same limited period.

As regards first possibility it is, as Maffey said in personal letter of 18 May, not easy to use compulsion in the case of so senior an officer. This difficulty would be avoided if the second course is adopted and Walsh, on hearing that he is not to be Financial Secretary and must in any event retire in two years, decides

**FURTHER ACTION.**

to

to do so now voluntarily. He may however accept that situation in spite of its obvious embarrassment for him and the inevitable postponement of the adoption of Pim's recommendations for the reorganisation of the Secretariat might then be more strongly criticized in the Colony than would Walsh's return for a strictly limited period as Financial

Secretary. Moreover if Walsh retires we shall have

Will you please consider the whole matter anew in the light of the above ~~and of the fact that Sandford is not now available (though he may be by the time Walsh is 55)~~ and let me have your views.

~~as it may affect your opinion~~ You should know that Pilling's name <sup>has been</sup> is being submitted to His Majesty for the Governorship of St. Helena (which would be acceptable to him) and that Logan will be offered by early despatch the Chief Secretaryship of Northern Rhodesia. Pilling would in any event return to

Kenya

to find a  
first class  
Financial Secretary  
and the field  
is limited ☉  
It has been  
suggested that  
Freeston <sup>should do very</sup>  
~~would~~ <sup>were in that post</sup>  
be ~~admirable~~ <sup>admirable</sup> and  
I should like  
your opinion  
on this ☉

C. O.

Mr.

Mr.

Mr.

Sir H. Moore.

Sir G. Tomlinson.

Sir C. Bottomley.

Sir J. Shuckburgh.

Permi. U.S. of S.

Parly. U.S. of S.

Secretary of State.

Kenya for a short tour but Logan's services would probably be required in Northern Rhodesia about October. This information should be treated as confidential for the present.

DRAFT.

FURTHER ACTION.